



# THE TAKEOFF

A QUARTERLY NEWSLETTER FROM THE  
KENYA ASSOCIATION OF AIR OPERATORS

ISSUE  
NO.4

## Key Highlights

### Developments in the Aviation Industry

Highlighting new  
developments in  
the industry.

### Stakeholder Engagements

Spotlight on all our  
activities.

### What's Hot!

Member spotlight,  
air transport  
statistics, and more  
exciting news!

# KAAO Members



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*From the  
C.E.O.*



*Eng. Liz Aluvanze*

## **Dear Members,**

It is with great enthusiasm that I extend my heartfelt greetings to each member of the Kenya Association of Air Operators (KAAO). The dawn of a new year is not only a time for reflection but also an opportune moment to set new goals and aspirations for the future.

I am pleased to announce that the new year has seen significant growth for air operators, with new additions to their fleet and expansion of routes. This does not only represent a positive trajectory for individual operators but also depict the overall growth of the air transport industry in Kenya.

As part of our Strategic plan, the Association remains steadfast in its commitment of advocating for policies that support the sustainability, growth and development of our sector through strategic partnerships and proactive engagement with Government and relevant agencies.

In the coming months, KAAO will intensify efforts to facilitate collaboration among members, promoting knowledge and data sharing.

Lastly, I want to thank you all for your continued commitment and efforts. Every one of us has an important role to play in the work ahead and I'm confident that together we will achieve great things.

# KEY ACHIEVEMENTS

- 1** Successfully advocated for the extension of operational hours at Wilson Airport from 0630hrs - 2200hrs.
- 2** Signed MoU between KAAO and International Strategic Partners (ISP).
- 3** Active stakeholder engagement through meetings with the CS, PS Transport, KCAA, KAA and AFRAA.
- 4** Tabled proposals to address critical challenges facing operators to the KCAA Board.



# A GREAT START TO THE YEAR!

## 22nd Jan: MoU Signing with ISP

We made a significant stride toward enhancing the sustainability of the aviation industry by signing an MoU with International Strategic Partners (ISP). This collaboration aims to facilitate utilization of ISP’s financial instruments for efficient fuel optimization among KAAO members.



## 29th Jan: KCAA Whitepaper Presentation

KAAO presented recommendations for high level review of challenges in the Kenyan aviation industry to the KCAA Board.

The areas of focus were:

- Foreign pilot license Conversion
- B1/B2 licensing
- Aircraft inclusion
- ATOs
- Medical certification (multi crew)

## 2nd Feb: Meeting with PS Transport

KAAO, accompanied by AFRAA, held a meeting with the Principal Secretary State Department for Transport - Mohamed Daghar, where we took stock on the progress of the Draft National Aviation Policy. The PS also assured their support to the industry and commended KAAO and AFRAA on their strategic MoU.





**5th - 9th Feb: Wildlife Hazard Management Workshop**

The Association participated in this workshop centered on management of wildlife at Airports. Discussions revolved around how different stakeholders can collaborate to manage risks associated with wildlife hazards during aircraft operations.

**19th Feb: Industry Affairs**

We took part in the quarterly tripartite meeting held between KAAO, KCAA and KAA. This quarterly meeting seeks to foster collaboration with responsible authorities to find proactive solutions and ensure a conducive operating environment for air operators.



**19th - 23rd February: Facilitation Workshop**

KCAA held a workshop in Naivasha on Facilitation Annex - 9 of the Chicago Convention by the International Civil Aviation Organization (ICAO). The workshop brought together stakeholders from various sectors within the aviation industry and discussions centered on key areas for improvement in Kenyan air travel facilitation. KAAO attended this workshop and presented on the importance of Facilitation - An airline's perspective.

### **28th Feb: 3rd Edition, Air Safety Series**

The Association was represented in the 3rd Air Safety Series hosted by Aero Club of East Africa. This series focuses on sharing invaluable experiences in an effort to promote a culture of continuous learning and safe flying.



### **8th March: International Women’s Day - Transformative Women Breakfast by Top Level Management**

KAAO joined the Transformative Women Breakfast hosted by Top Level Management at Villa Rosa Kempinski in Nairobi. The event focused on empowering women for economic growth, with panelists from various sectors discussing access to finance and investment opportunities. The association reiterated its commitment to supporting initiatives that promote women's leadership for a more inclusive and prosperous future.

### **8th March: International Women’s Day - High Tea by Women in Aviation International, Kenya Chapter**

KAAO participated in the International Women’s Day organized by WAI-Kenya Chapter, with our CEO as the Chief Guest. This collaborative initiative by WAI members and industry sponsors aimed to celebrate women in all facets of aviation shaping today’s industry and paving the way for the next generation.







### 15th March: Zipline's General Aviation Operators Sensitization Workshop

This was a groundbreaking workshop aimed at fostering collaboration and enhancing safety standards in shared airspace environments. We explored the intersection of advanced technology and humanitarian aid with Zipline, a global leader in instant logistics using autonomous drones for rapid medical supply delivery worldwide.

### 18th - 21st March: SAATM & YD Workshop by AFRAA & AFCAC

The SAATM regulatory instrument capacity building workshop aimed to raise awareness on the key continental regulatory instruments, the revised African Civil Aviation Policy (AFCAP), and enhance understanding of KPIs for SAATM implementation. It urged eligible airlines to collaborate in SAATM implementation, capitalize on its benefits, and extend their operations throughout Africa.



### 22nd March: Moi University AGM

In our ongoing commitment to investing in the Next Generation of Aviation Professionals (NGAP), KAAO engaged with students from the Moi University Civil Aviation Students Association during their AGM. The focus of the discussions was on refining the Civil Aviation Management program to equip graduates with practical knowledge and skills necessary to seamlessly transition into the dynamic world of professional aviation.

## OUR MEMBERS' MILESTONES



### 25th January: Safarilink celebrates their 20th anniversary

Safarilink Aviation marked a significant milestone as they commemorated two decades in operations with their 20th anniversary celebration.

### 20th February: Helint hosts the Canadian High Commissioner

Helint welcomed Canadian High Commissioner to Kenya, Christopher Thornley and Parliamentary Secretary to Canada's Minister of International Trade & Export Promotion and MP for Brampton East, Maninder Sidhu, for a tour around their hangar.



### Dragonfly Aviation fleet expansion

Dragonfly Aviation introduced a Dash 8-Q400 into their fleet marking a significant expansion for the airline.

### 22nd February: Z. Boskovic introduces new C208B EX aircraft

Z. Boskovic Air Charters recently celebrated the arrival of their new Oasis interior Cessna Caravan aircraft-Tausi and Heroe. The aircraft travelled through 12 cities across Europe, America and Africa starting from Wichita, Kansas, all the way to Nairobi, Kenya.



# NEW KAAO MEMBERS



Aero Instrument Service Ltd (AISL) provides inspection, testing, repair, and overhaul services globally for commercial, military, and regional aircraft.

Since 1960, AISL has specialized in doing repair, testing, and inspection of Class 1 Mechanical, Class 2 Electrical, and Class 3 Gyroscopic Instruments before expanding its operations to cover Class 1 & 2 propellers and Class 2 electrical accessories.

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Luca Safari Ltd, a joint venture with the Maasai community in 280,000 acres of wilderness in the Chyulu Hills of southern Kenya, offer unique luxury eco-lodges such as Campi Ya Kanzi.

For more than 20 years, the camp was the only Kenya luxury safari lodge on a Maasai-owned reserve spanning 375,000 acres of pristine wilderness. The Hills' volcanic summits are covered in a rich green cloud forest, home to a completely different array of trees, flowers, insects, birds, and mammals.



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Westminister Consulting Ltd is a modern consultancy firm that provides a full range of professional services including Trade, Tax, and Business Advisory.

They offer consulting services to leading multinational, and local corporations as well as high-net-worth individuals across diverse industries. Their firm's strength lies in the ability to offer personalized services and solutions to complex problems faced by corporations and individuals.



Visit our website at [kaao.co.ke](http://kaao.co.ke) to apply for membership and join all the members enjoying attentive and proactive advocacy from KAAO.

## UP NEXT IN THE AVIATION WORLD



**UPCOMING**

**EVENTS**

- **18th-19th April 2024 | Greece |**  
ICAO seminar on green airports
- **22nd-25th April 2024**  
EASA Safety week
- **24th April 2024 | Nairobi |**  
East African Clean Expo & Summit 2024
- **26th April 2024**  
World Pilots Day
- **28th April 2024**  
World Safety Week
- **7th May 2024**  
4th Fuel Management Webinar, EASA
- **12th-15th May 2024 | Addis Ababa |**  
AFRAA 12th Aviation Stakeholder Convention
- **21st-23rd May 2024 | South Africa |**  
African Aviation Summit: Air Finance Africa Conference
- **19th-21st June 2024 | South Africa |**  
AviaDev Conference

# KAAO'S 56TH AGM

7th December 2023, on The International Civil Aviation Day, KAAO hosted its 56th Annual General Meeting at Nabo Bistro, Nairobi. The KAAO Board of Directors was heavily invested in preparation for the event to deliver an account of the Association's progress to its members. In attendance were various categories of members of the Association.

The PS State Department for Transport, Mohamed Daghar, graced the event as Chief Guest. Hon. Caleb Kositany, KAA Chairman, and Abderahmane Berthe, AFRAA Secretary General, also joined us in celebrating the remarkable achievements in the Aviation Industry.

The meeting was led by the KAAO Chairman, Mbuvi Ngunze, and CEO, Eng. Liz Aluvanze. They presented the Strategic Plan and an overview of the Association's successes over the year. Two new Directors were appointed to the Board; Mandeep Osahan, MD Helint, and Sanjeev Gadhia, CEO Astral.

Our 56th AGM Sponsors were:



Visit our website's News Page for more information on the AGM: [www.kaao.co.ke](http://www.kaao.co.ke)



# SKYWARD EXPRESS

Since its inception in 2013, Skyward Express has been a symbol of aviation excellence, committed to providing safe, convenient, and dependable air travel services with the vision of becoming the most preferred passenger and cargo airline in the region.

Skyward Express connects travelers to the bustling metropolis of **Nairobi**, the serene retreats of **Lamu** and **Diani**, from the rich cultural heritage of **Mombasa** and **Malindi** to the pioneering spirit of **Lodwar**, and from the verdant landscapes of **Eldoret**, **Kakamega**, **Kitale**, to the vibrant charm of **Migori**, Skyward Express opens doors to the wonders of Kenya.

Whether you're embarking on a business trip, planning a leisurely getaway, or transporting cargo, Skyward Express provides the reliability and comfort you need to reach your destination with ease.



As Skyward Express continues to expand its network and enhance its services, it remains steadfast in its commitment to excellence, making air travel more accessible and enjoyable for all. Choose Skyward Express for your next adventure and experience the difference in air travel.



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Z. Boskovic Air Charters Ltd is a leading East African private charter company celebrating 60 years of luxury private safari and business charter services. We believe in flying clients to meet their needs and requirements. We are flexible, adaptable and reliable including change of travel plans and handling special client requests. Our Vision is to be the premier air service solutions provider within Africa.

Specializing in safari charters across East Africa, renowned as the original home of Ultimate African Safari destination, we offer clients the opportunity to explore unmatched diversity of landscapes, from open savannah to snowcapped peaks, searing deserts to unspoiled tropical beaches. With our chartered air taxi service, we provide the ideal means for traversing East Africa's terrain freely.

We operate a fleet of 18 aircraft consisting of the King Air 200SE, Cessna Grand Caravan EX, Cessna Grand Caravans, Cessna 206H Stationaire and the Cessna Grand Caravan EX Oasis – VIP configuration which is the latest addition to our fleet. Additionally, we offer Third-Party Maintenance services within the East African region, delivered by our experienced personnel.



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The history of this great company is intricately linked to the hard work, persistence and passion of dedicated employees. Originating as a travel agency in 2018, IFly has grown to become one of the leading airlines in Kenya.

At I-Fly Air, our foremost commitment is to prioritize our customers, offering unparalleled experiences. With a focus on safety, reliability and quality service, our teamwork has facilitated the operation of scheduled flights to destinations like Wajir, Mandera, Mogadishu, and Juba, serving approximately 110,000 passengers over the past 2 years.

I-Fly Air's main goal is to serve our clients. We continue striving for excellence and remain devoted in taking I Fly Air to the next level with the purpose of creating an enduring legacy in the industry.

Explore our routes from Wilson Airport to Wajir and Mandera daily and from Jomo Kenyatta International Airport weekly to Mogadishu and Juba.

Choose us and Fly with Class, Comfort and Convenience. We are the Wings of Africa!

Jambojet, a regional low-cost airline, launched in April 2014, has flown over 7 million passengers, 44% being first-time flyers. Jambojet operates scheduled flights across a vast network of 10 routes in 9 destinations; Mombasa, Nairobi, Eldoret, Kisumu, Diani, Lamu, Malindi, Goma (DRC) and Zanzibar (to be launched on 1st July 2024). The airline, which is IOSA registered, operates a fleet of 8 De Havilland Dash 8 400 aircraft, allowing great efficiency in its operations. Jambojet has been at the forefront of providing reliable, affordable and safe air travel for all, while also being a key contributor to cross-border trade through the Jambojet Cargo product, which was launched in 2022.

Celebrating its 10th anniversary in April, Jambojet attributes its success to its commitment to safe, reliable, and affordable air travel, with a customer-centric approach. As an airline that is cognizant of their operating environment, Jambojet undertakes sustainability initiatives centered on the EESG (Economic, Environment, Social & Governance) principles. The airline is a keen participant in The Sustainable Flight Challenge (TSFC), a global initiative championed by the SkyTeam Alliance, aimed at accelerating sustainability adoption in airline operations. Jambojet has been recognized as Africa’s leading low-cost airline for two consecutive years, 2022 and 2023 by World Travel Awards (WTA), and also awarded the airline with the 2nd youngest fleet in Africa.

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Safir Global Insurance Brokers Ltd is an intermediary service provider, incorporated and licensed in Kenya to provide insurance and reinsurance broking services.

The scope of their services encompass a wide range of insurance and reinsurance offerings, designed to address the ever-evolving risks faced by businesses and individuals alike.

By upholding the highest standards of professionalism and reliability, Safir Global is poised to be a driving force in shaping the future of insurance and reinsurance services in Kenya, Africa and beyond.

With a dedication to excellence and a focus on customer satisfaction, Safir Global Insurance Brokers Ltd exemplifies the epitome of service in the insurance industry.



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APG provides a wide range of distribution products including General Sales & Services Agency (GSSA), Inteline Electronic Ticketing(IET), IATA Billing & Settlement Plan (BSP), Airline Reporting Corporation (ARC) and TCH services, allowing airlines to minimize cost and benefit from linked-up distribution solutions.

APG is always at the forefront of distribution development, exemplified by the fact that all of our key products are used by over 200 airlines. Our latest systems to assist airlines unlock the benefits of NDC are already IATA accredited.

APG has the most extensive network worldwide with over 30 years experience in our field and responsible for over USD2 billion of airline revenue.

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Established in 2019, our firm provides a comprehensive range of professional services, spanning Tax Strategy and Operations, Tax Compliance & Audit Services, Trade and Tax Advisory, and more. Serving both multinational and local corporations, along with high-net-worth individuals across diverse industries, our leadership comprises highly qualified professionals with extensive experience in engaging with revenue authorities, regulators, and government agencies worldwide.



Boasting intimate knowledge of tax legislation and trade-related principles, our team excels in developing customized solutions. With experience in jurisdictions like Kenya, Australia, Bermuda, Tanzania, the United Kingdom, and Uganda, our partners bring a wealth of expertise to the table. Our firm's strength lies in delivering practical and personalized solutions to complex challenges, prioritizing client confidentiality and ensuring value for money through efficient, timely, and reliable services.

Our approach is centered on crafting tailor-made solutions that create value for clients' businesses and providing services characterized by efficiency, timeliness, transparency, and reliability. At the national level, we have advised the government on pivotal trade and taxation matters, such as contributing to the drafting of the National Tax Policy and offering expert opinions on the Housing Levy before the Finance Committee. With a commitment to excellence and a client-centric ethos, our firm is dedicated to delivering exceptional service in the dynamic fields of trade and taxation.

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Twinstar Aviation offers access to a global fleet of silver and red jets, offering an unparalleled cabin experience flying into and out of the hardest-to-reach destination. Simple, efficient, reliable, global; this is what they stand for, and what they do best.

Twinstar Aviation is a specialist aviation service provider offering private charter, VIP charter, private jet services and cargo logistics management. Their team has over 30 years combined experience in the relevant fields and are available to discuss your specific needs.

They are experts in private travel, providing a full array of charter services. With customized itineraries and competitive prices, they can meet almost any travel and budget requirements while maintaining safe, top-notch service and exceptional value. Their aircraft and crew are dedicated to serving your needs and will have you on your way on time and in style.



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Phoenix Aviation operates as a private charter company located at Wilson Airport in Nairobi, with a 30-year history of flying both domestically and internationally and specializing in Air Ambulance and Executive VIP Charters.

Their EASA TCO (European Union) approval grants Phoenix Aviation unrestricted access to European airspace. Their Air Ambulance services are EURAMI (European Aeromedical Institute) accredited, signifying alignment with the highest safety and quality standards in the aeromedical sector.

With an MRO facility at Wilson, Phoenix maintains rigorous control over aircraft maintenance. Their diverse fleet of 9 aircraft includes high-performance jets and turboprops like the Cessna Citation Sovereign C680, Cessna Citation Excel C560XL, 3 Cessna Citation Bravo C550B, 2 Beechcraft KingAir B200, Beechcraft KingAir B300, and Cessna Caravan C208EX. Having served as a United Nations (UN) approved aviation vendor for over 15 years, Phoenix boasts extensive experience operating in various regions across Africa, Europe, the Middle East, and Asia.



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## Aero Club of East Africa



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The Aero Club of East Africa serves as a vibrant community hub for Pilots, Engineers, and Aviation enthusiasts to connect and exchange ideas. Offering a spectrum of events, from formal forums to casual fly-ins, they cultivate bonds that extend beyond the workplace. Their comprehensive services, including hangar storage and flight planning assistance, aim to streamline the aviation experience for all their members.

Notably, their dedication to enhancing industry standards is exemplified by the creation of our pioneering Air Safety Series. Additionally, our unique accommodation within the airport provides unparalleled convenience for travelers, further enriching their experience. They recently received the Booking.com Travelers award.



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Airkenya is the choice for the discerning traveller seeking the ultimate safari experience. The airline's subsidiary airlines in Uganda and Tanzania enhance its network, making travel across borders and destinations more convenient than ever before.

As a preferred choice for safari enthusiasts, Airkenya takes pride in being the bridge between travelers and the majestic landscapes and wildlife that define East Africa's allure. Every journey with Airkenya is a voyage into the heart of nature, facilitated by a team devoted to ensuring the ultimate safari experience.



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Established in 1985 with a legacy that spans several decades, Fly ALS has seen steady growth ever since. Over the years, ALS has evolved into an industry leader, offering a diverse range of customized and comprehensive aviation services to meet the needs of various sectors, including Humanitarian Operations, Airlines, Oil/Resource Exploration, and VIP Clientele.

With a network that spans across Kenya, ALS operates flights to 8 destinations and boasts a fleet of 34 aircraft. Whether it's for humanitarian missions, commercial operations, or VIP travel, Fly ALS has positioned itself as a versatile and reliable partner in the aviation industry.



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AMREF Flying Doctors is the leading provider of fixed-wing air ambulance services in Africa, offering a vital lifeline in critical moments. With a legacy spanning over 65 years in the aeromedical transport industry operating from Wilson Airport in Nairobi, AMREF has solidified its reputation as a beacon of swift and reliable medical evacuation services. They are internationally accredited by the European Aero Medical Institute (EURAMI) and have twice been a recipient of the prestigious ITIJ Air Ambulance Provider of the Year Award.

In a continent where timely medical intervention can be the difference between life and death, Amref's dedication to aeromedical transport is invaluable. The organization's legacy of service reflects a deep understanding of the unique challenges faced in Africa and a commitment to providing comprehensive, compassionate, and timely medical evacuation solutions.

Flying the blue skies of Africa for 23 years, Astral is a cargo airline providing reliable and cost-efficient airfreight services. The heart of Astral Aviation's operations lies in its Intra-African, Middle East, Asian, and European networks, facilitating the movement of goods between key destinations on the continent.

This extensive network positions Astral Aviation as a vital link in the global supply chain, connecting businesses and industries across continents. The airline stands as a testament to the notion that cargo transportation is not merely about logistics; it's a lifeline for businesses, industries, and economies.



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Helicopters International Limited, trading as HELINT, is a leading aviation organisation and vertical aerospace company with a prominent presence in Sub Saharan Africa. HELINT stands as a beacon of excellence in the regional and international aviation industry.

Their focus is on civil, commercial and government clientele whereby Helint is recognised for its impressive track record in aviation support services including but not limited to MRO support, supply of OEM aircraft parts and materials, scheduled and unscheduled line and base maintenance, CAMO services.

The commitment of HELINT to aviation compliance is evident from the various Civil Aviation Authority certifications including Kenya, Uganda, Tanzania, Zambia, and Gabon, as well as the appointed regional authorized representative of major industry OEM's and fortune 100 companies like Honeywell, Leonardo Helicopters, MD Helicopters, Pratt & Whitney, Astronatics, Avidyne, Airborne Technologies to name a few.

They pride themselves in being the premier MRO, helicopter and vertical aerospace company for VTOL, manned and unmanned air mobility solutions. Helint remains the go-to choice for clients seeking top-tier aviation services in the region.



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# Safarilink

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Safarilink is a specialized airline that provides tourist-related air services in East Africa. Established in 2004, the airline now operates 14 aircraft of varying types to meet the specific requirements of operating into bush airstrips within Kenya's game parks.

With daily scheduled services to 17 destinations, Safarilink serves as a vital lifeline for adventurers, conservationists, and enthusiasts alike. During peak periods, the airline proudly transports over 20,000 passengers per month, facilitating unforgettable experiences amidst the breathtaking landscapes and diverse wildlife of the region.



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Zipline is the world's largest autonomous delivery system, specializing in on demand drone delivery and instant logistics.

It originally started delivering products in Rwanda in 2016 and has since expanded to food, retail, agricultural and animal health products, in other six countries including the US, Ghana, Nigeria, Kenya, Cote d'Ivoire and Japan.

In Kenya Zipline operates in Western region providing on-demand delivery for essential medicines as well as decentralized and de-medicalized SRH care for youths in their safe spaces.

Their customers rely on Zipline to save lives, reduce emissions, increase economic opportunity and provide new logistics services at scale.

Established with a vision to redefine exploration, Scenic Air Safaris offers a seamless blend of adventure and luxury. Whether soaring over the vast Serengeti, exploring the dramatic landscapes of the Masai Mara, or witnessing the wonder of the Ngorongoro Crater from above, Scenic Air Safaris caters to the adventurous spirit within each traveler, providing an opportunity to witness iconic landmarks, majestic wildlife, and breathtaking landscapes from an aerial perspective.

With a dedication to excellence, a passion for adventure, and a commitment to ensuring an immersive experience that captures the essence of East Africa's natural beauty, Scenic Air Safaris invites travelers to soar above, beyond, and into the extraordinary.



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Swissport has been active in Kenya for 27 years and has established itself as the largest independent ground handling company in Kenya operating at Jomo Kenyatta Nairobi International and Mombasa International Airports.

Swissport offers a wide spectrum of airport services. These include Cargo Services in a state-of-the-art IATA CEIV Pharma and Fresh certified cargo handling facility in Nairobi Airport, Ramp and Load Control, Centralised Load Control, Passenger & Baggage Handling, Aviation Security, Lounge Services, Meet and Greet, Flight Operations to a majority of local, regional and international airlines at these airports who trust us to provide them with the highest level of service.

Swissport has been awarded the Ground Handler of the Year by the Kenya Airports Authority over the last 3 years.



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## **KENYA'S AIR TRANSPORT STATISTICS**

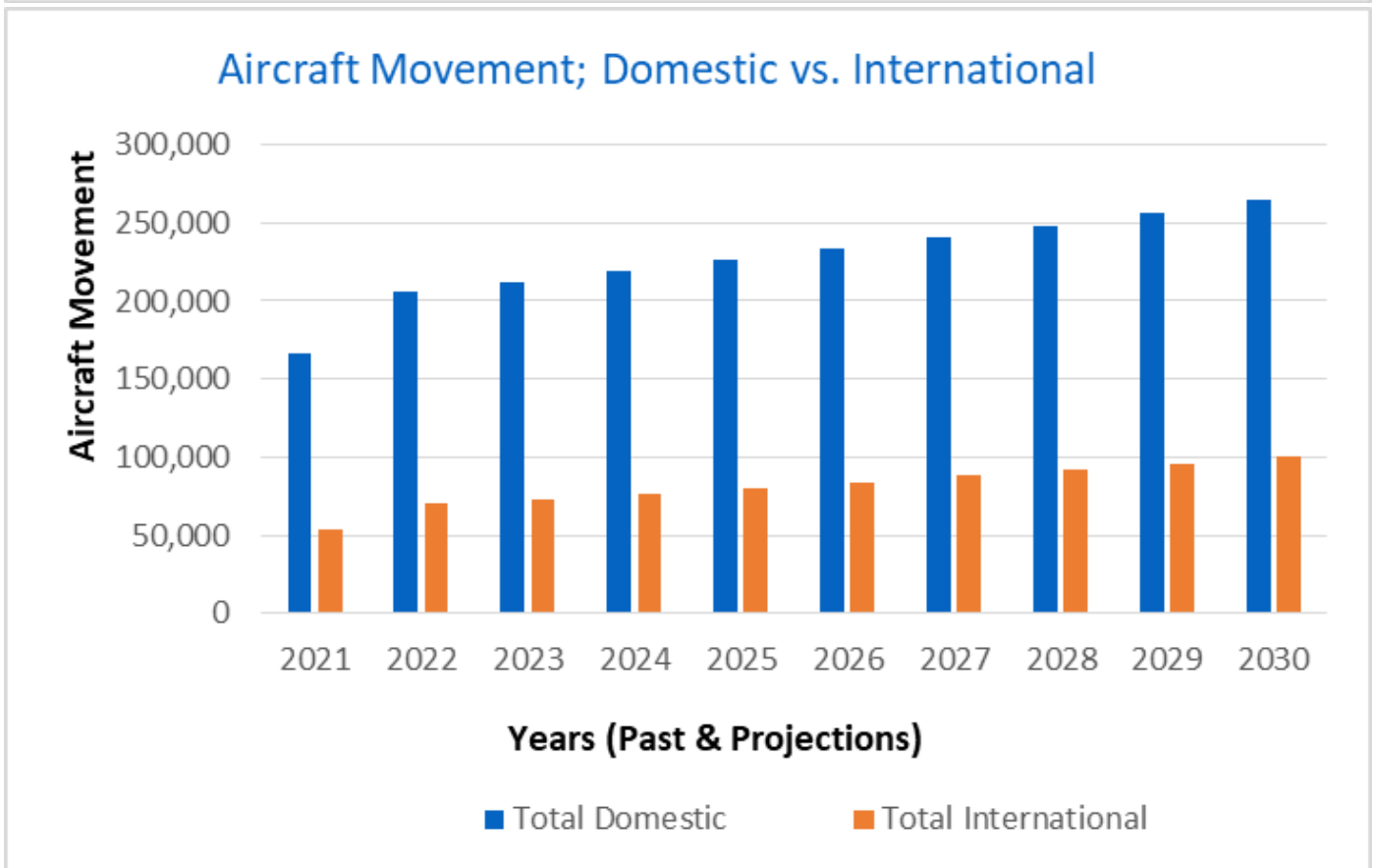
In recent years, the aviation industry in Kenya has witnessed significant growth and transformation. As air transport continues to play a crucial role in connecting people, goods, and ideas across borders, the need for accurate and insightful data to understand trends and make informed decisions becomes paramount.

KAAO gathered data from trusted agencies - the Kenya Airports Authority (KAA) and the African Airlines Association (AFRAA) - to prepare the following charts of past, current and projected statistics of Kenya's Air Transport:

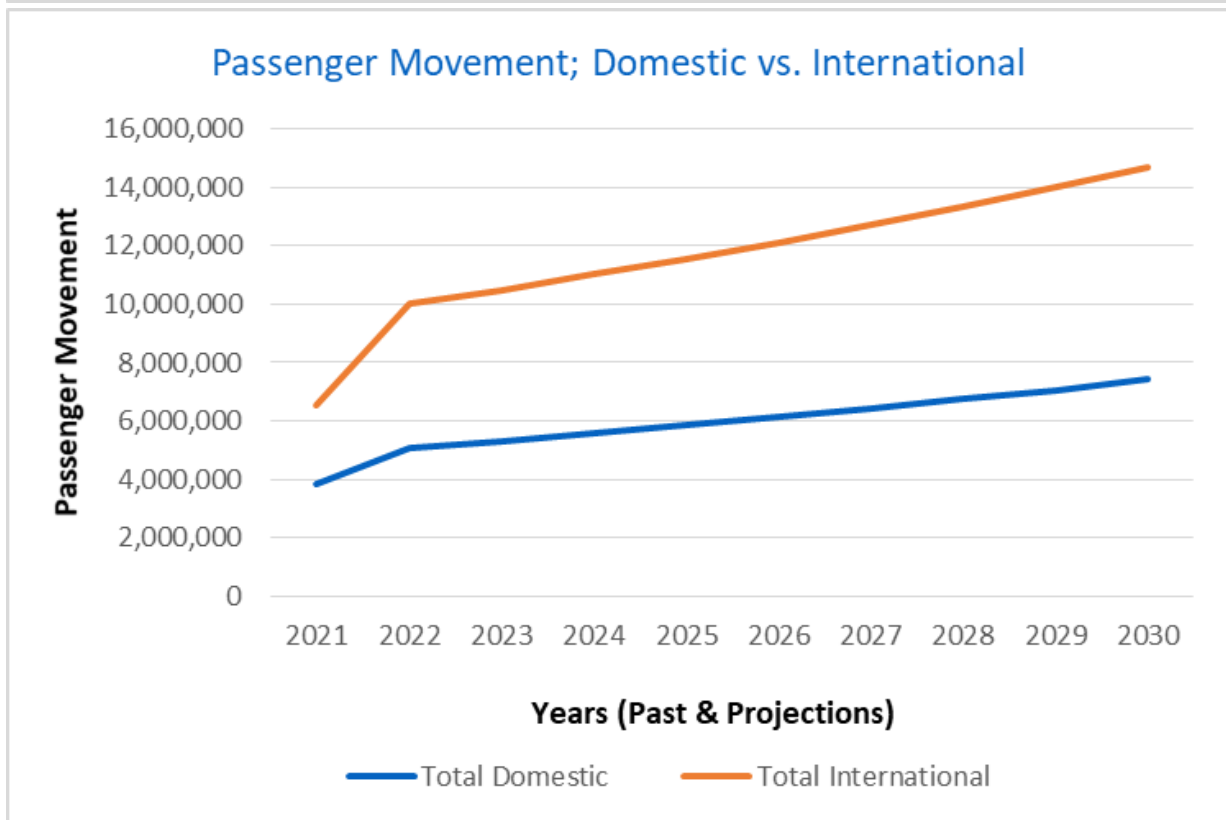
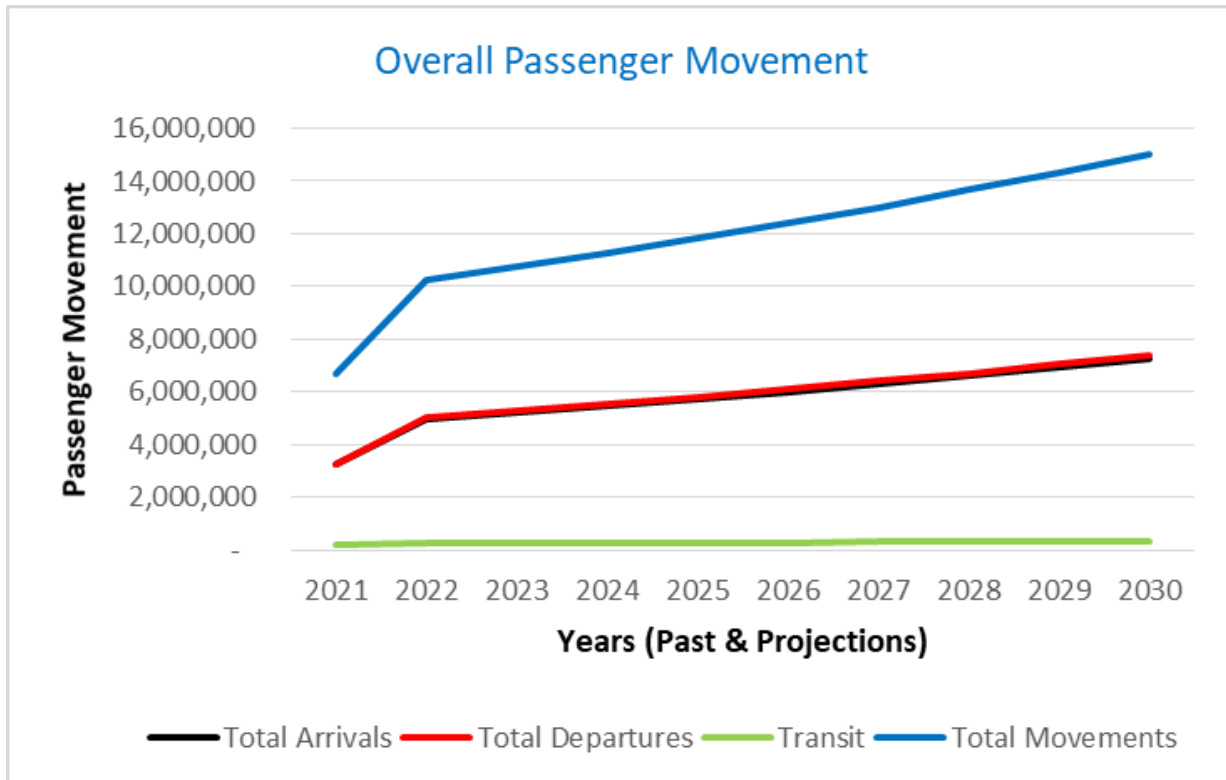
- Aircraft Movement
- Passenger Movement
- Freight Movement
- Mail Movement



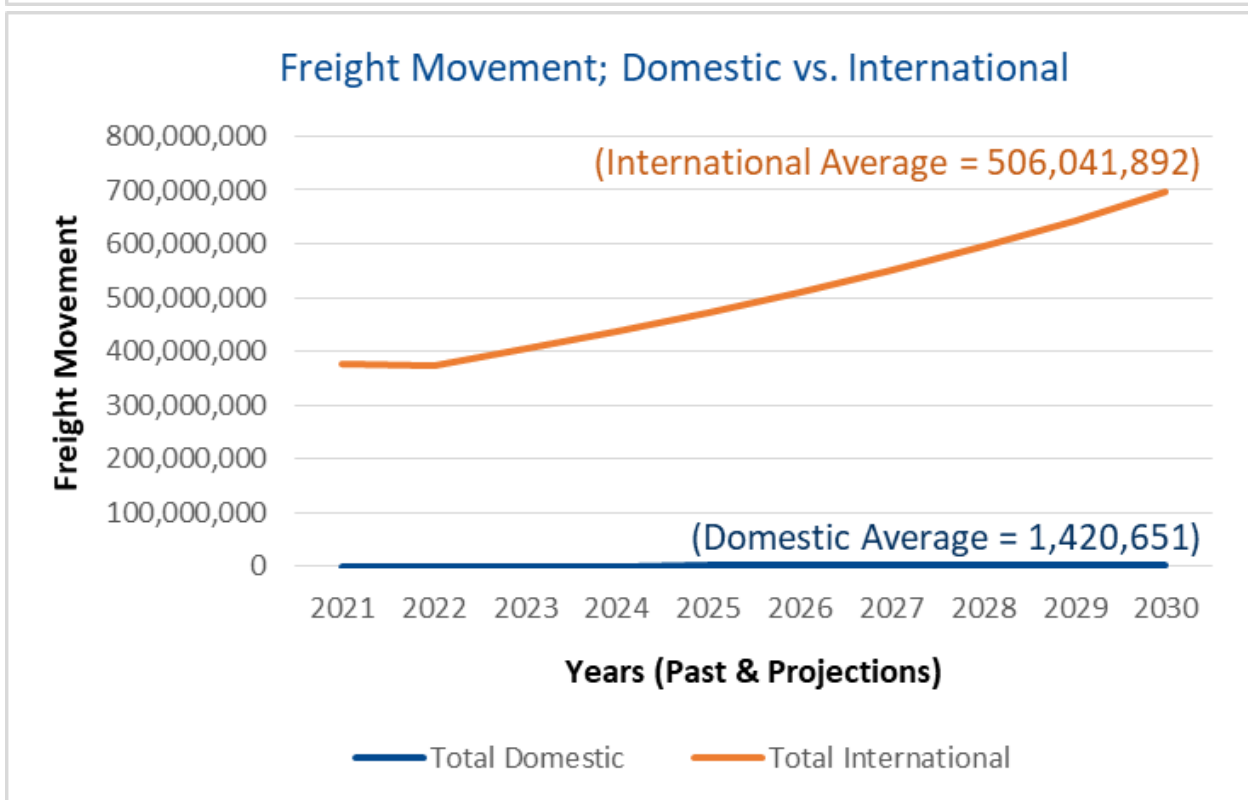
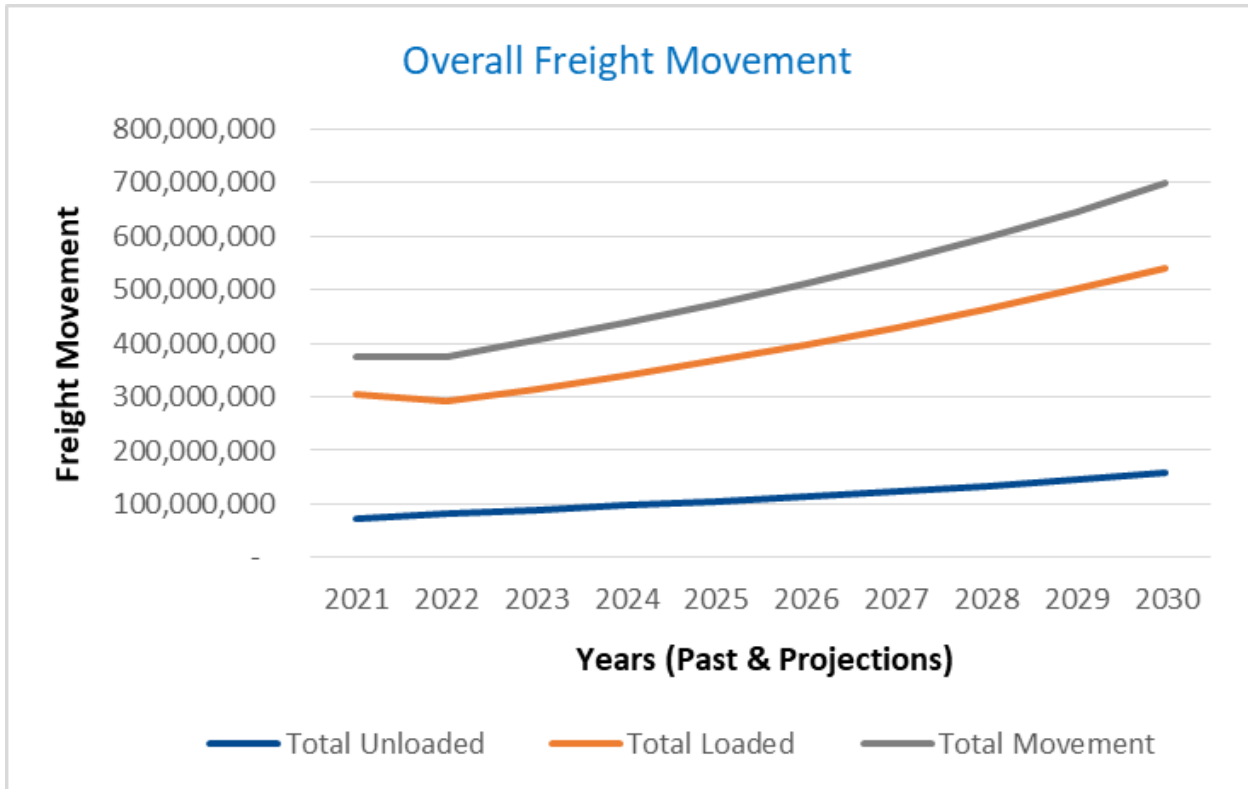
## KENYA'S AIR TRANSPORT STATISTICS: AIRCRAFT MOVEMENT



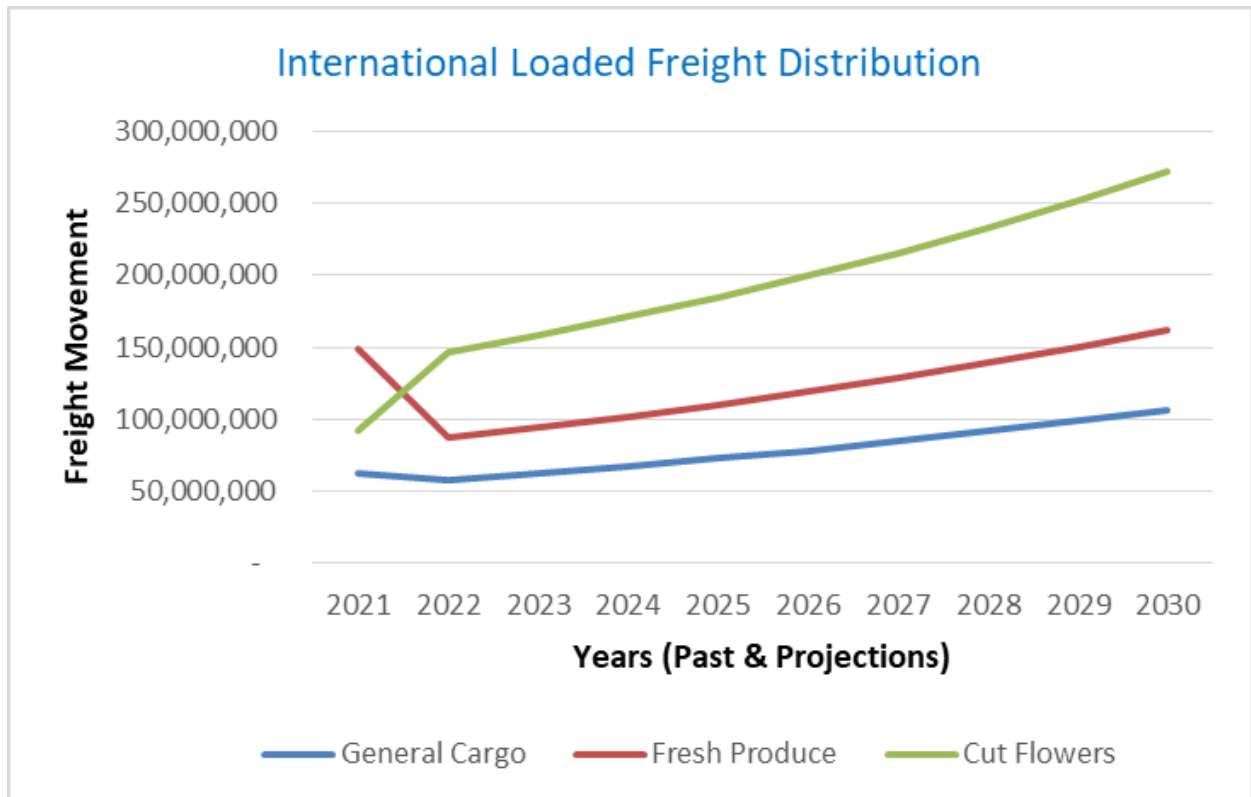
## KENYA'S AIR TRANSPORT STATISTICS: PASSENGER MOVEMENT



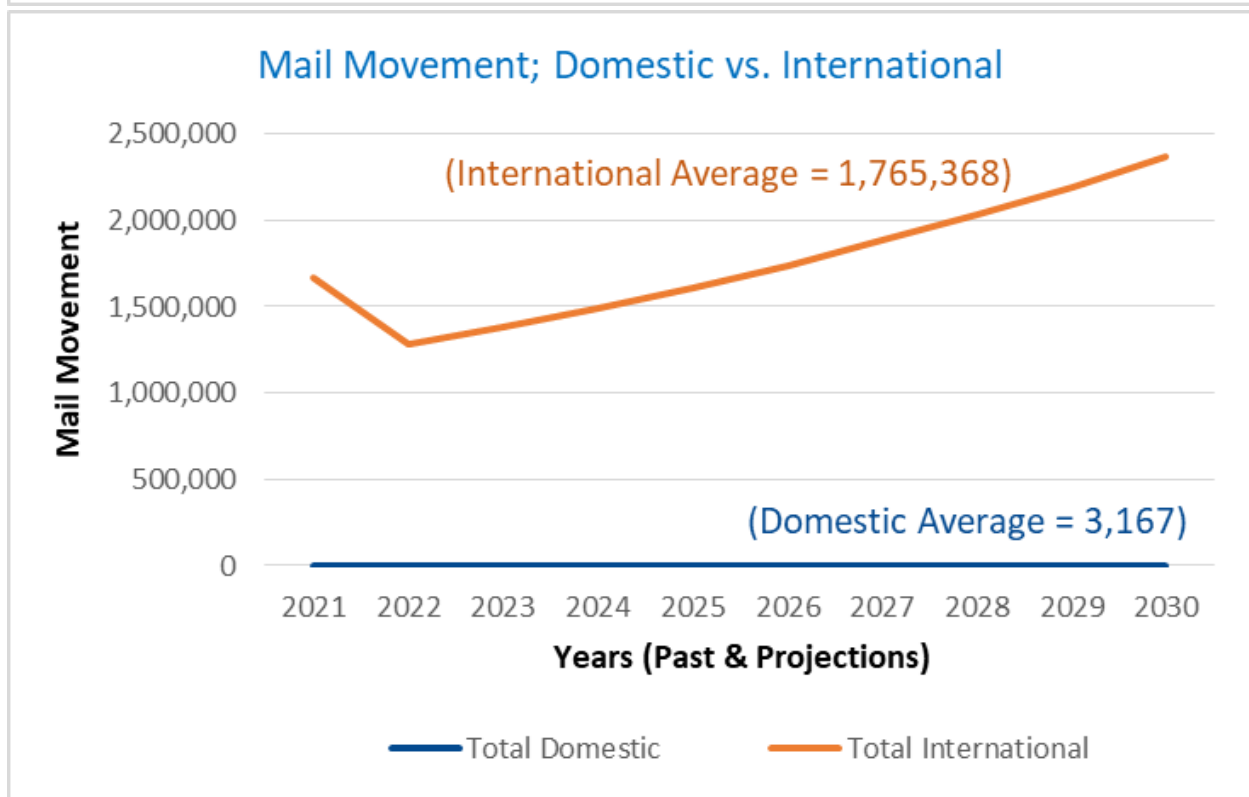
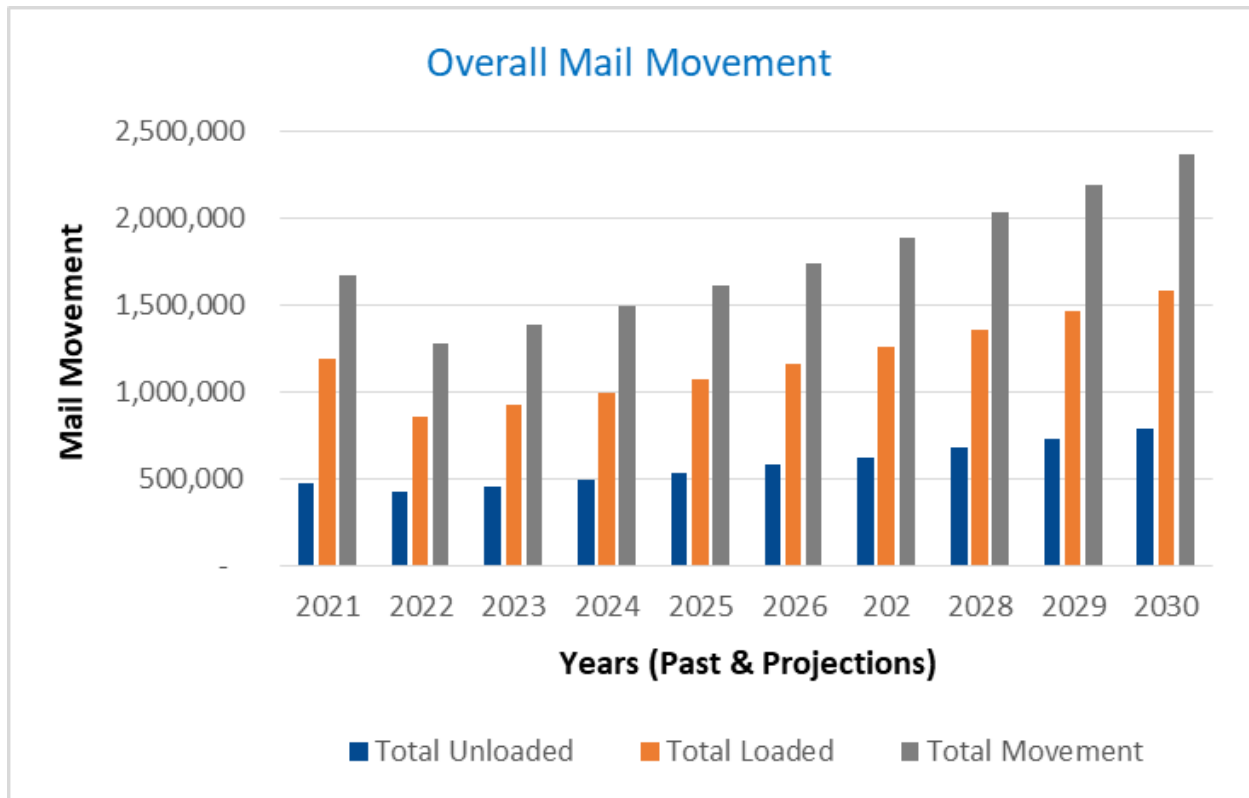
## KENYA'S AIR TRANSPORT STATISTICS: FREIGHT MOVEMENT



## KENYA'S AIR TRANSPORT STATISTICS: FREIGHT MOVEMENT (CONTINUED)



## KENYA'S AIR TRANSPORT STATISTICS: MAIL MOVEMENT





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